

FOX CANYON GROUNDWATER MANAGEMENT AGENCY

A STATE OF CALIFORNIA WATER AGENCY



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NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Fox Canyon Groundwater Management Agency (FCGMA) will hold a **Fiscal Committee Special Meeting** at **2:00 p.m. on Tuesday, June 7, 2022** in Conference Room 346, at the Ventura County Government Center, Hall of Administration at 800 South Victoria Avenue, Ventura, California.

FCGMA FISCAL COMMITTEE SPECIAL MEETING AGENDA

June 7, 2022

Members: Chair Eugene West
Vice Chair Bert Perello

- A. Call to Order**
- B. Introductions**
- C. Public Comments** – Audience members may speak about FCGMA-related matters not on today's Agenda.
- D. Fiscal Year 2022-23 Budget Development Study Session** – Proposed Fiscal Year 2022-23 Work Plan and draft Budget.
- E. Adjourn the Fiscal Committee Meeting**

NOTICES

The following information is provided to help you understand, follow, and participate in the meeting:

Public Comments – Public comment is the opportunity for members of the public to participate in meetings by addressing one or more agenda or non-agenda items.

The FCGMA Board strives to conduct accessible, orderly, and fair meetings where everyone can be heard on the issues. The Board Chair will conduct the meeting and establish appropriate rules and time limitations for each item. The Board can only act on items designated as Action Items. Action items on the agenda are staff proposals and may be modified by the Board as a result of public comment or Board member input. Additional information about Board meeting procedures is included after the last agenda item.

Administrative Record: *Material presented as part of testimony will be made part of the Agency's record, and 10 copies should be left with the Board Clerk. This includes any photographs, slides, charts, diagrams, etc.*

ADA Accommodations: *Persons who require accommodation for any audio, visual, or other disability in order to review an agenda or to participate in the Board of Directors meeting per the Americans with Disabilities Act (ADA), may request such accommodation in writing addressed to the Clerk of the FCGMA Board, 800 South Victoria Avenue, Location #1610, Ventura, CA 93009-1610, or via telephone by calling (805) 654-2014. Any such request should be made at least 48 hours prior to the meeting so staff can make the necessary arrangements.*

Availability of Complete Agenda Package: *A copy of the complete agenda package is available for examination at the FCGMA office during regular working hours (8:00 a.m. to 5:00 p.m. Monday through Friday) beginning five days before the Board meeting. Agenda packet contents are also posted on the FCGMA website as soon as possible, and left there for archival retrieval in case reference is needed on previously considered matters. Questions about specific items on the agenda should be directed to the Agency's Executive Officer.*

Continuance of Items: *The Board will endeavor to consider all matters listed on this agenda. However, time may not allow the Board to hear all matters listed. Matters not heard at this meeting may be carried over to the next Board meeting or to a future Board meeting. Participating individuals or parties will be notified of the rescheduling of their item prior to the meeting. Please contact the FCGMA staff to find out about rescheduled items.*

Electronic Information and Updates: *Visit <http://www.fcgma.org> (for home page information) or Facebook (for meeting updates). Information available online includes the Board's meeting schedule, a list of the Board members and staff, weather station data, general information, and various Agency forms. If you would like to speak to a staff member, please contact the Clerk of the Board at (805) 654-2014.*

FOX CANYON GROUNDWATER MANAGEMENT AGENCY



MEMORANDUM

Date: June 7, 2022

To: Fiscal Committee

From: Kim Loeb, Groundwater Manager

Subject: Item D – Fiscal Year 2022-23 Budget Development Study Session

The draft Fiscal Year 2022-23 Annual Work Plan summarizes major work tasks, activities, and project deliverables anticipated during the next fiscal year (attached). The Work Plan includes a description of the proposed tasks, labor estimates, and contract estimates where appropriate. The Work Plan informs the proposed FY 2022-23 Budget.

The Work Plan categorizes Annual Operations into Administration and Fiscal Services, Records Services, Technical Services, Legal Services, and Public Outreach. It includes a separate Special Expenditures category for ongoing Groundwater Sustainability Plan (GSP) implementation, implementation of new extraction allocation systems, new data management system procurement, Water Market implementation and expansion, destruction of an abandoned well in the City of Oxnard, and consulting services to assist with administration of the DWR Sustainable Groundwater Management (SGM) Implementation Grant. Agency administration and staffing is provided under contract by the Ventura County Public Works Agency (PWA). Specific staff are fully assigned to the Agency and other PWA staff are utilized as needed on a part-time basis. The Executive Officer and PWA Fiscal staff are provided on a fixed-cost basis.

FCGMA Staffing and Proposed New Staff

The current fiscal year's (FY 2021-22) approved Work Plan and Budget included 8 positions assigned full-time to the Agency for a total of 8.9 full-time equivalents (FTEs). Two new positions were approved in the FY 2021-22 Work Plan and Budget: a manager and an office assistant. The manager will oversee routine operations including groundwater extraction reporting, well and flowmeter registration, and AMI operation. The new manager has not yet been hired due to pandemic-related staffing challenges, but recruitment is expected in the first quarter of the fiscal year. Additionally, the Groundwater Specialist retired, and the Water Resources Specialist II resigned during the current fiscal year. Additionally, there has been increased staff time required for responding to inquiries, Public Record Act (PRA) requests, and litigation-related document production.

At the May 25, 2022 meeting, your Board directed that staffing be increased to effectively implement the Agency's mission, especially for more timely processing of extraction statements and variance applications, and to increase resources for managing projects. Two new positions are proposed in the FY 2022-23 Work Plan and Budget: an engineer and an accounting specialist. The engineer would manage the Capital Improvement Plan (CIP) of water-supply and infrastructure projects, both the Agency's and other agencies' projects needed to achieve sustainable groundwater management, as well as providing technical support to other Agency programs such as the AMI and flowmeter programs. The accounting specialist would support the Agency's fiscal programs including pump charges, surcharges, penalties and interest, and planned replenishment fees. These new positions, if approved, would be recruited during FY 2022-23 along with infilling the three currently vacant positions. The FY 2022-23 Work Plan and Budget is based on an average of 9.1 FTEs during the fiscal year. Once recruited, the full staffing would be 11.7 FTEs which forms the basis for the FY 2023-24 and 2024-25 planning-level budget projections.

IT Services Contract

IT services are contracted for maintenance of the FCGMA Online data management system. This system is a complex legacy system used by Agency staff and operators to report extractions and manage accounts (CombCodes), allocations, pump fees, penalties and interest, surcharges, flowmeter

calibration, and other data. Agency rules and regulations have changed significantly with adoption of new allocation ordinances, transition to water-year reporting, and other changes. These changes have required significant reprogramming of the FCGMA Online data management system. The Agency intends to transition to a new data management system in the future and contracted a consultant to conduct and document a requirements analysis and other tasks needed to move forward with procurement of a new system in the coming years.

The FY 2022-23 Budget proposes increasing contract IT services to \$338,680 including web application hosting and GIS licensing fees. Increased IT services will enable quicker implementation of rule changes, bug fixes, custom queries, and addressing a backlog of important system improvements. Additional IT services would also be utilized to manage AMI data more efficiently. An interim AMI database is needed to manage these extraction data that will interface with FCGMA Online. While plans are to replace the current FCGMA Online data management system, it needs to be operational and relied upon for the next few years. Additional IT services are also necessary to move forward with procurement, selection, and implementation of a new data management system.

Consultant Services

The Agency relies upon consulting services to provide additional staffing and technical support when needed. The proposed budget includes continued services by Dudek for GSP implementation in accordance with your Board's contract authorization.

Two new consultant contracts are proposed in the FY 2022-23 Budget: one for DWR SGM Implementation Grant administration services and another for allocation variance processing.

Grant administration services assistance is needed for the \$15.2 million DWR SGM Implementation Grants. The grant administration consultant will help assure timely reporting to DWR by working with the implementing agencies that are subgrantees to the Agency. The Agency issued an RFP for grant administration services which were due June 3, 2022; however, costs for services were not known when this draft budget was prepared. Staff projected costs of \$75,000 per year for the life of the grant over the next three years. Staff anticipates bringing recommendation for contract award to the June 22, 2022 Board meeting.

Your Board and operators have expressed concern with the time required to process variances to the allocation ordinances. As your Board has seen, variance applications and the history of pumping and water use can be quite complex requiring significant amounts of staff time to process. Notwithstanding the issue of multi-well CombCodes which your Board will begin to address at the June 10, 2022, special meeting workshop, additional staff are needed to review and complete variances. Because this increased staffing need is for a fixed scope of work, the FY 2022-23 Budget includes \$150,000 for contracting a consultant to assist with variance processing.

DWR SGM Implementation Grant – FCGMA Projects

The majority of the \$15.2 million DWR SGM Implementation Grant is for implementing agency projects via subgrantee agreements with the Agency; namely, the City of Camarillo, Pleasant Valley County Water District, and United Water Conservation District. The grant application included four projects to install multiple multi-depth monitoring wells in the Oxnard and Pleasant Valley Basins. The total project amount is estimated at \$4,388,044, however, the grant partially funds these projects at \$2,577,800 leaving a local funding amount of \$1,810,244. The DWR SGM grant amount is reflected in the revenue portion of the draft budget and the projected expenses are shown in the Special Expenditures portion of the draft budget.

FY 2022-23 Draft Budget

Staff costs are included in the Budget worksheet under the line item for Public Works Agency charges and consultant costs and other contracts are included as separate line items. Columns on the Budget worksheet show FY 2020-21 year-end actual amounts, FY 2021-22 adopted budget and projected year-end actuals (based on fiscal reporting through March 31, 2021), the proposed FY 2022-23 budget, and planning-level budget projections for FY 2023-24 and 2024-25.

The top portion of the Budget worksheet presents balances for the three Board Designated Accounts: Designated GEMES Account, Designated Surcharges Account, and Operating Reserves Account. Operating Accounts are below the Designated Accounts and identify Revenues and Expenditures. Annual ending balances are shown at the bottom for the Operating Account and Total Account Funds.

Due to challenges modifying the FCGMA Online data management system for the new allocation ordinances and transition to water-year reporting, invoicing has been delayed and pump charge, groundwater sustainability fee, and GEMES reserve fee revenue which normally would have been collected in the current fiscal year has been pushed to FY 2022-23.

Table 1 is a summary of projected year-end fund balances. Based on the draft budget, the Operating Fund is projected to end FY 2022-23 with a deficit of approximately \$1,436,000 and an overall fund balance of approximately \$3,056,000. The Operating Fund is projected to continue to be in the red with projected annual operations and special expenditures by as much as \$5,281,000 in FY 2024-25. The draft budget maintains the \$1 million operating reserves as previously directed by the Board.

**Table 1
 Projected Year-End Fund Balances**

	2020-21 Year-End Actuals	2021-22 Adopted Budget	2021-22 Projected Year-End	2022-23 Draft Budget	2023-24 Planning- Level Budget	2024-25 Planning- Level Budget
Designated GEMES Account	(\$966,821)	(\$327,718)	(\$1,600,819)	(\$430,567)	\$1,095,185	\$3,014,937
Designated Surcharges Account	\$1,872,680	\$2,636,673	\$2,922,680	\$3,922,680	\$4,922,680	\$5,922,680
Designated Operating Reserves	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Operating Fund	\$934,545	\$522,594	(\$71,214)	(\$1,436,329)	(\$4,059,549)	(\$5,281,133)
Grand Total Fund Balance	\$2,840,404	\$3,831,549	\$2,250,647	\$3,055,784	\$2,958,316	\$4,656,484

Proposed Sustainability Fee Increase and Transfer from Surcharge Account

Additional funding will be needed to support the increased costs in the draft FY 2022-23 Budget. Ongoing operational expenses are supported through pump charges assessed on operators within the Agency including the Groundwater Sustainability Fee.

Currently, fees are \$40/AF including a \$6/AF Pump Charge, a \$14/AF Groundwater Sustainability Fee, and a \$20/AF GEMES Reserve Fee (only the \$6 Pump Charge is assessed on di minimis domestic operators). The GEMES Reserve Fee is used only for replenishing the GEMES Account. Your Board has considered that it may be appropriate to use funds from the Surcharges Account for Special Expenditures related to GSP implementation and efforts to increase the sustainability of, and water supplies within, the basins.

Staff conducted initial analysis of utilizing these two funding sources to bring the draft FY 2022-23 Budget into balance, as shown in the attached FCGMA FY 2022-23 BUDGET – DRAFT / Balanced worksheet, for your Committee’s consideration. Annual transfers from the Surcharges Account are shown to cover the following expenses:

- Local share of Agency’s Monitoring Well Projects principally funded by the DWR SGM Implementation Grant
- Dudek costs for GSP implementation services
- DWR SGM Implementation Grant administration services consultant
- Rate counsel for planned replenishment fee

These transfers are shown at \$1,477,089 in FY 2022-23, \$1,365,143 in FY 2023-24, and \$259,756 in FY 2024-25.

For the increased operational costs, the draft includes an increase of \$10/AF to the Groundwater Sustainability Fee implemented in FY 2023-24. That would raise the total pumping costs to \$50/AF. It should be noted that the \$20/AF GEMES Reserve Fee must be reviewed by your Board annually each October and sunsets in FY 2024-25, if no longer needed. Table 2 is a summary of the projected year-end fund balances with the rate increase and surcharge transfer.

Table 2
Projected Year-End Fund Balances - Rate Increase & Surcharge Transfer

	2020-21 Year-End Actuals	2021-22 Adopted Budget	2021-22 Projected Year-End	2022-23 Draft Budget	2023-24 Planning- Level Budget	2024-25 Planning- Level Budget
Designated GEMES Account	(\$966,821)	(\$327,718)	(\$1,600,819)	(\$430,567)	\$1,095,185	\$3,014,937
Designated Surcharges Account	\$1,872,680	\$2,636,673	\$2,922,680	\$2,445,591	\$2,080,448	\$2,820,692
Designated Operating Reserves	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Operating Fund	\$934,545	\$522,594	(\$71,214)	\$40,760	(\$7,317)	\$251,156
Grand Total Fund Balance	\$2,840,404	\$3,831,549	\$2,250,647	\$3,055,784	\$4,168,316	\$7,086,784

Attachments:

- FCGMA Fiscal Year 2022-23 Proposed Work Plan
- FCGMA FY 2022-23 Draft Budget
- FCGMA FY 2022-23 Draft Budget / Balanced

FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

ANNUAL OPERATIONS

Administration and Fiscal Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Board Meeting Administration	- Regular and special Board meetings, including agendas, minutes, staff reports, presentations, participation, attendance, pre- and post-debriefing meetings - Contract estimate for County General Services Administration (GSA) fees for printing of Board packets and other materials, mail and shipping, Board room and AV fees, etc.	960	\$145,570	\$20,000
2. Agency Administration	- General administration task, clerical, and invoice processing - customer inquiries and data requests - staff and management planning meetings	1,583	\$187,544	\$0
3. Official Document Filings & Public Records Requests	- Process business record filings and certifications (i.e. 700 Forms, CEQA/NOEs, EIR/MND's per fiscal year, State water agency filings, Record Retention Policy and Schedule), PRA requests	611	\$67,501	\$0
4. Budget	- Preparation and adoption of Annual Work Plan, Budget and quarterly performance reports	116	\$18,582	\$0
5. Executive Officer and CSD-Fiscal Staff Services	- Executive Officer Participation - CSD-Fiscal Services: submit 13-Monthly AP FSRs (incl. AP/AR) to the Agency; provide AP/AR and Cash-Flow Management Services for the Agency; and Fiscal Reports for the Agency	Fixed Cost	\$223,500	\$0
6. Committee Meetings	- Executive, Fiscal, Operations, and advisory committee meetings coordination, support, documentation, progress reports	298	\$48,915	\$0
7. Biennial Audit Report	- Preparation of Scope of Work; Auditor Selection Process; Assist Auditor with Inquiries; QA/QC of Draft Audit Report - next audit FY 2022-23	20	\$3,207	\$10,000

Administration and Fiscal Services Subtotal **3,588** **\$694,818** **\$30,000**

Records Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Specialized Data Queries / Groundwater and Credit Transactions	Conduct specialized data queries and analyses - Irrigation Allowance Index - Routine Variance Requests - Credit Programs - (Storage, In-lieu, Conservation, Injection, Recharge) - Allocation Transfers - Extraction Data	472	\$61,242	\$0
2. FCGMA Online and Website O&M	- Web page revisions and programming revisions - Data management system maintenance, custom data queries, small-scale system enhancements, planning for new data management system (\$324,400 IT services) - Web Application Hosting & GIS Fee (\$14,280 annually)	470	\$58,132	\$338,680
3. SAES and Allocation Administration	TIER 1 - Routine SAES Processing - Prepare and mail SAES incl. data mgt system testing - Process and enter SAES, IAI Applications and payments into the database - Administration TIER 2 - Supervisor / Manager Follow-up - Follow-up regarding errors and omissions - Admin and Manager Reviews - Follow-up regarding incorrect or no payment	2,900	\$270,104	\$0
4. Well Registration	- Unregistered well follow-up and assist new well owners/operators with well registration, reporting and payment	500	\$66,167	\$0
5. Late/Non-Reporters (SAES) Compliance	- Follow-up with non-reporters - Assess Civil Penalties for late/non-filing and late/non-payment and send letters (by regular and certified mail return receipt) - Retroactive data entry (and billing) into FCGMA Online - Recommendation to EO for enforcement action - Process civil penalty waiver/reduction requests	1,496	\$160,477	\$0
6. Meter Calibration Program Maintenance	- Mail Flowmeter Calibration Notices - Process and upload test results (including failed flowmeter reports) and repair/replacement flowmeter information into FCGMA Online - Process and track flowmeter exemptions, and 5-year waiver requests	822	\$101,794	\$0

Records Services Subtotal **6,660** **\$717,915** **\$338,680**

FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

Technical Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Annual Reports Preparation	- Compile and analyze resource data for GSP and GMA Annual Reports - Prepare, review, finalize and publish	248	\$37,871	\$51,000
2. Data Collection, Studies and Investigations and Analysis	- Routine data analysis (i.e., GW conditions, pumping trends, etc.) - Perform QA/QC review of monitoring programs, propose improvements - Coordination of field investigations in support of tech studies - Tierra Rejada weather station maintenance	448	\$64,617	\$324
3. Groundwater and Well Project Reviews	- Review well permits for compliance with ordinances and resolutions - Review supply projects, including City of Camarillo North PV Desalter Project, Camrosa WD Conejo Creek Project, Oxnard GREAT & ASR program, Calleguas MWD ASR program - Conduct California Environmental Quality Act (CEQA) Initial Study - Project Reviews and technical comment letters - Well permit application technical review	342	\$52,387	\$0
4. Agency Flowmeter, Well Inspection Program, and AMI Operation	- Comprehensive program to verify flowmeter accuracy, well conditions and ongoing AMI operations - AMI data management	1,558	\$201,564	\$0
5. Grant Review & Application	- Review and evaluate grant opportunities, and prepare initial application and Board notification - Permitting - Contract administration	204	\$36,714	\$0
<i>Technical Services Subtotal</i>		2,800	\$393,153	\$51,324

Legal Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Advisory Services	- Advice to Board and staff on open government laws, conflict of interest rules, Agency regulatory authority, contracting issues and compliance with Sustainable Groundwater Management Act, California Environmental Quality Act and other laws applicable to Agency. - Board letter review and attendance at Board meetings. - Preparation of ordinances, resolutions, contracts and other legal documents. - Code enforcement.	0	\$0	\$177,000
2. Anticipated and Ongoing Litigation	- Represent Agency in legal proceedings in superior court. - Litigation related staff time.	444	\$75,099	\$142,500
3. Outside Counsel	- Special counsel fees related to ongoing and anticipated litigation			\$2,048,500
<i>Legal Services Subtotal</i>		444	\$75,099	\$2,368,000

Public Outreach

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Participation in Integrated Regional Groundwater Issues & Stakeholder Meetings	Attend/participate in AWA Mtgs/events; BofD / City Council mtgs; Stakeholder mtgs (incl. wholesalers); WCVC/VCIRWP meetings; State/Regional Water agency workshops; and GW Forums and Committee Meetings.	92	\$18,775	\$3,700
2. Outreach, Website, Social Media	Routine administration and maintenance of Agency website and social media presence; produce Semi-Annual Newsletter; stakeholder outreach and engagement; public workshops; outreach materials. (\$50,000 est. for outside services)	352	\$40,502	\$50,000
<i>Public Outreach Subtotal</i>		444	\$59,278	\$53,700
<i>Subtotal Agency Annual Operations</i>		13,936	\$1,940,263	\$2,841,704

FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

SPECIAL EXPENDITURES				
Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Groundwater Sustainability Plan Implementation	Implementation of GSP including monitoring well installation, project review and coordination, address data gaps, modeling analysis, etc. (Contract expense for Dudek.)	948	\$165,095	\$175,000
2. New Allocation Systems	Implementation of new allocation systems including variance process and Variance Review Committee (Consultant contract estimate for variance processing assistance).	636	\$100,556	\$150,000
3. New Data Management System	Prepare and administer RFP, enter contract to develop and implement new system. (Contract expense for consultant to complete Requirements Analysis project)	352	\$53,567	\$24,524
4. Water Market Development and Implementation	Continue implementation of Water Market pilot study and expansion to all of FCGMA	248	\$39,408	\$0
5. Oxnard Well Destruction	Destroy abandoned well in Oxnard. (Contract expense for drilling contractor).	48	\$8,017	\$64,756
6. DWR SGM Grant Administration	DWR SGM Grant administration (Consultant contract estimate)	248	\$46,537	\$75,000
<i>Subtotal Special Expenditures</i>		2,480	\$413,180	\$489,280
GRAND TOTAL: Annual Operations and Special Expenditures		16,416	\$2,353,443	\$3,330,984

FCGMA FY 2022-23 BUDGET - DRAFT

	2020-21 Year-End Actuals	2021-22 Adopted Budget <i>(rev. 6/23/2021)</i>	2021-22 Projected Year- End <i>(based on 03/31/22 AP9)</i>	2022-23 <i>Draft Budget</i>	2023-24 Planning-Level Budget Projections	2024-25 Planning-Level Budget Projections
AGENCY FISCAL RESOURCES					2.50%	3.00%
PUMPING FEES - \$ Per Acre-Feet ^(Note 1)	\$17 / \$20	\$17/\$20/\$40	\$20 / \$40	\$20 / \$40	\$40	\$40
BEGINNING YEAR TOTAL FUND BALANCE	\$2,489,185	\$2,694,293	\$2,840,404	\$2,250,647	\$3,055,784	\$2,958,316
DESIGNATED ACCOUNTS						
BEGINNING GEMES BALANCE	\$146,365	(\$1,224,220)	(\$966,821)	(\$1,600,819)	(\$430,567)	\$1,095,185
SPECIAL COUNSEL ^(Note 2)	(\$1,435,145)	(\$1,368,000)	(\$1,900,000)	(\$2,048,500)	(\$783,000)	(\$429,000)
COUNTY COUNSEL ^(Note 3)	(\$121,467)	(\$121,250)	(\$146,250)	(\$142,500)	(\$80,000)	(\$40,000)
INTEREST EARNINGS ^(Note 4)	\$6,000	\$6,000	\$6,000	\$8,000	\$9,000	\$9,000
RESERVE FEE ^(Note 5)	\$443,426	\$2,379,752	\$1,406,252	\$3,353,252	\$2,379,752	\$2,379,752
DESIGNATED GEMES BALANCE	(\$966,821)	(\$327,718)	(\$1,600,819)	(\$430,567)	\$1,095,185	\$3,014,937
BEGINNING SURCHARGES BALANCE	\$1,236,673	\$1,886,673	\$1,872,680	\$2,922,680	\$3,922,680	\$4,922,680
SURCHARGE	\$636,007	\$750,000	\$1,050,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED SURCHARGES BALANCE	\$1,872,680	\$2,636,673	\$2,922,680	\$3,922,680	\$4,922,680	\$5,922,680
OPERATING RESERVES	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED RESERVE BALANCE	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
OPERATING ACCOUNTS						
BEGINNING BALANCE	\$106,147	\$1,031,839	\$934,545	(\$71,214)	(\$1,436,329)	(\$4,059,549)
REVENUE						
PUMP CHARGES ^(Note 6)	\$768,742	\$726,000	\$434,000	\$1,018,000	\$726,000	\$726,000
GROUNDWATER SUSTAINABILITY FEE ^(Note 7)	\$1,510,449	\$1,694,000	\$1,012,500	\$2,375,500	\$1,694,000	\$1,694,000
SGM PLANNING GRANT - ROUND 3 ^(Note 8)	\$854,600		\$0			
SGM IMPLEMENTATION GRANT - ROUND 1				\$644,450	\$644,450	\$1,288,900
WATER MARKET / AMI GRANT ^(Note 9)	\$11,713		\$93,870			
INTEREST EARNINGS ^(Note 4)	\$12,236	\$10,000	\$10,000	\$15,000	\$20,000	\$25,000
PENALTIES/INTEREST	\$96,859	\$60,000	\$70,000	\$60,000	\$60,000	\$60,000
MISCELLANEOUS REVENUES	\$995		\$0			
TOTAL OPERATING REVENUE	\$3,255,594	\$2,490,000	\$1,620,370	\$4,112,950	\$3,144,450	\$3,793,900
ANNUAL EXPENDITURES						
Board Member Insurance	\$3,753	\$4,000	\$3,796	\$4,000	\$4,100	\$4,223
AWA Dues / Symposium/Conference	\$1,917	\$1,000	\$2,000	\$2,000	\$2,050	\$2,112
LAFCO Funding ^(Note 10)	\$1,691	\$1,700	\$2,078	\$2,100	\$2,153	\$2,217
Office Equipment/Supplies/Printing	\$274	\$1,000	\$1,000	\$2,000	\$2,050	\$2,112
General Services Administration Charges ^(Note 11)	\$14,987	\$20,000	\$20,000	\$20,000	\$20,500	\$21,115
Legal ^(Note 12)	\$192,599	\$177,000	\$145,000	\$150,000	\$153,750	\$158,363
Biennial Audit	\$0	\$0	\$8,840	\$10,000	\$0	\$10,300
Public Outreach & Notices	\$4,076	\$5,000	\$5,000	\$5,000	\$5,125	\$5,279
Computer Equipment, Software & Website	\$11,902	\$12,000	\$5,000	\$12,000	\$12,300	\$12,669
FCGMA Online Support/GIS ^(Note 13)	\$78,003	\$137,800	\$137,800	\$338,680	\$347,147	\$357,561
Et Weather Station Contract		\$316	\$316	\$324	\$332	\$342
GSP Annual Reports	\$41,680	\$60,000	\$50,820	\$51,000	\$52,275	\$53,843
Watershed Contributions / Match ^(Note 14)	\$1,100	\$3,700	\$3,700	\$3,700	\$3,793	\$3,906
Misc Expense / Misc Payment	\$2,237	\$3,000	\$1,000	\$3,000	\$3,075	\$3,167
SPECIAL EXPENDITURES						
New FCGMA Data Management System ^(Note 15)		\$100,000	\$39,677	\$24,524		
GSP Implementation ^(Note 16)	\$118,326	\$150,000	\$153,589	\$175,000	\$179,375	\$184,756
Monitoring Well Installation ^(Note 17)				\$1,755,218	\$1,755,218	\$877,609
Stakeholder Facilitation / Public Outreach ^(Note 18)	\$37,903	\$50,000	\$8,013	\$50,000	\$0	\$0
AMI Implementation	\$26,321					
Oxnard Well Destruction ^(Note 19)		\$45,674		\$64,756		
Rate Counsel ^(Note 20)			\$59,000	\$116,321		
SGM Grant Administration ^(Note 21)				\$75,000	\$75,000	\$75,000
Consultant to Assist With Variances ^(Note 22)				\$150,000		
GSA File Digitization Project ^(Note 23)		\$40,000	\$30,000	\$10,000		
SERVICES AND SUPPLY SUB-TOTAL	\$536,769	\$812,190	\$676,628	\$3,024,622	\$2,618,242	\$1,774,574
Public Works Agency Charges ^(Note 24)	\$1,890,427	\$2,127,055	\$1,949,501	\$2,353,443	\$3,049,428	\$3,140,910
OPERATING EXPENSES SUB-TOTAL	\$2,427,196	\$2,939,245	\$2,626,129	\$5,378,065	\$5,667,669	\$4,915,484
CONTINGENCY ^(Note 25)	\$0	\$60,000	\$0	\$100,000	\$100,000	\$100,000
TOTAL OPERATING EXPENDITURES	\$2,427,196	\$2,999,245	\$2,626,129	\$5,478,065	\$5,767,669	\$5,015,484
ENDING OPERATING FUND BALANCE	\$934,545	\$522,594	(\$71,214)	(\$1,436,329)	(\$4,059,549)	(\$5,281,133)
GRAND TOTAL FUND BALANCE	\$2,840,404	\$3,831,549	\$2,250,647	\$3,055,784	\$2,958,316	\$4,656,484

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Two additional FTE positions proposed in FY 22-23.
- (25) \$100,000 Operating account contingency per Board direction.

FCGMA FY 2022-23 BUDGET - DRAFT / Balanced

	2020-21 Year-End Actuals	2021-22 Adopted Budget <i>(rev. 6/23/2021)</i>	2021-22 Projected Year- End <i>(based on 03/31/22 AP9)</i>	2022-23 <i>Draft Budget</i>	2023-24 Planning-Level Budget Projections	2024-25 Planning-Level Budget Projections
AGENCY FISCAL RESOURCES					2.50%	3.00%
PUMPING FEES - \$ Per Acre-Feet ^(Note 1)	\$17 / \$20	\$17/\$20/\$40	\$20 / \$40	\$20 / \$40	\$50	\$50
BEGINNING YEAR TOTAL FUND BALANCE	\$2,489,185	\$2,694,293	\$2,840,404	\$2,250,647	\$3,055,784	\$4,168,316
DESIGNATED ACCOUNTS						
BEGINNING GEMES BALANCE	\$146,365	(\$1,224,220)	(\$966,821)	(\$1,600,819)	(\$430,567)	\$1,095,185
SPECIAL COUNSEL ^(Note 2)	(\$1,435,145)	(\$1,368,000)	(\$1,900,000)	(\$2,048,500)	(\$783,000)	(\$429,000)
COUNTY COUNSEL ^(Note 3)	(\$121,467)	(\$121,250)	(\$146,250)	(\$142,500)	(\$80,000)	(\$40,000)
INTEREST EARNINGS ^(Note 4)		\$6,000	\$6,000	\$8,000	\$9,000	\$9,000
RESERVE FEE ^(Note 5)	\$443,426	\$2,379,752	\$1,406,252	\$3,353,252	\$2,379,752	\$2,379,752
DESIGNATED GEMES BALANCE	(\$966,821)	(\$327,718)	(\$1,600,819)	(\$430,567)	\$1,095,185	\$3,014,937
BEGINNING SURCHARGES BALANCE	\$1,236,673	\$1,886,673	\$1,872,680	\$2,922,680	\$2,445,591	\$2,080,448
SURCHARGE	\$636,007	\$750,000	\$1,050,000	\$1,000,000	\$1,000,000	\$1,000,000
TRANSFER FOR GSP IMPLEMENTATION ^(Note A)				(\$1,477,089)	(\$1,365,143)	(\$259,756)
DESIGNATED SURCHARGES BALANCE	\$1,872,680	\$2,636,673	\$2,922,680	\$2,445,591	\$2,080,448	\$2,820,692
OPERATING RESERVES	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED RESERVE BALANCE	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
OPERATING ACCOUNTS						
BEGINNING BALANCE	\$106,147	\$1,031,839	\$934,545	(\$71,214)	\$40,760	(\$7,317)
REVENUE						
PUMP CHARGES ^(Note 6)	\$768,742	\$726,000	\$434,000	\$1,018,000	\$726,000	\$726,000
GROUNDWATER SUSTAINABILITY FEE ^(Note 7)	\$1,510,449	\$1,694,000	\$1,012,500	\$2,375,500	\$2,904,000	\$2,904,000
SGM PLANNING GRANT - ROUND 3 ^(Note 8)	\$854,600		\$0			
SGM IMPLEMENTATION GRANT - ROUND 1				\$644,450	\$644,450	\$1,288,900
TRANSFER FROM SURCHARGE GSP IMP ^(Note A)				\$1,477,089	\$1,365,143	\$259,756
WATER MARKET / AMI GRANT ^(Note 9)	\$11,713		\$93,870			
INTEREST EARNINGS ^(Note 4)	\$12,236	\$10,000	\$10,000	\$15,000	\$20,000	\$25,000
PENALTIES/INTEREST	\$96,859	\$60,000	\$70,000	\$60,000	\$60,000	\$60,000
MISCELLANEOUS REVENUES	\$995		\$0			
TOTAL OPERATING REVENUE	\$3,255,594	\$2,490,000	\$1,620,370	\$5,590,039	\$5,719,593	\$5,263,656
ANNUAL EXPENDITURES						
Board Member Insurance	\$3,753	\$4,000	\$3,796	\$4,000	\$4,100	\$4,223
AWA Dues / Symposium/Conference	\$1,917	\$1,000	\$2,000	\$2,000	\$2,050	\$2,112
LAFCO Funding ^(Note 10)	\$1,691	\$1,700	\$2,078	\$2,100	\$2,153	\$2,217
Office Equipment/Supplies/Printing	\$274	\$1,000	\$1,000	\$2,000	\$2,050	\$2,112
General Services Administration Charges ^(Note 11)	\$14,987	\$20,000	\$20,000	\$20,000	\$20,500	\$21,115
Legal ^(Note 12)	\$192,599	\$177,000	\$145,000	\$150,000	\$153,750	\$158,363
Biennial Audit			\$8,840	\$10,000	\$0	
Public Outreach & Notices	\$4,076	\$5,000	\$5,000	\$5,000	\$5,125	\$5,279
Computer Equipment, Software & Website	\$11,902	\$12,000	\$5,000	\$12,000	\$12,300	\$12,669
FCGMA Online Support/GIS ^(Note 13)	\$78,003	\$137,800	\$137,800	\$338,680	\$347,147	\$357,561
Et Weather Station Contract		\$316	\$316	\$324	\$332	\$342
GSP Annual Reports	\$41,680	\$60,000	\$50,820	\$51,000	\$52,275	\$53,843
Watershed Contributions / Match ^(Note 14)	\$1,100	\$3,700	\$3,700	\$3,700	\$3,793	\$3,906
Misc Expense / Misc Payment	\$2,237	\$3,000	\$1,000	\$3,000	\$3,075	\$3,167
SPECIAL EXPENDITURES						
New FCGMA Data Management System ^(Note 15)		\$100,000	\$39,677	\$24,524		
GSP Implementation ^(Note 16)	\$118,326	\$150,000	\$153,589	\$175,000	\$179,375	\$184,756
Monitoring Well Installation ^(Note 17)				\$1,755,218	\$1,755,218	\$877,609
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SGM Grant Administration ^(Note 21)				\$75,000	\$75,000	\$75,000
Consultant to Assist With Variances ^(Note 22)				\$150,000		
GSA File Digitization Project ^(Note 23)		\$40,000	\$30,000	\$10,000		
SERVICES AND SUPPLY SUB-TOTAL	\$536,769	\$812,190	\$676,628	\$3,024,622	\$2,618,242	\$1,764,274
Public Works Agency Charges ^(Note 24)	\$1,890,427	\$2,127,055	\$1,949,501	\$2,353,443	\$3,049,428	\$3,140,910
OPERATING EXPENSES SUB-TOTAL	\$2,427,196	\$2,939,245	\$2,626,129	\$5,378,065	\$5,667,669	\$4,905,184
CONTINGENCY ^(Note 25)	\$0	\$60,000	\$0	\$100,000	\$100,000	\$100,000
TOTAL OPERATING EXPENDITURES	\$2,427,196	\$2,999,245	\$2,626,129	\$5,478,065	\$5,767,669	\$5,005,184
ENDING OPERATING FUND BALANCE	\$934,545	\$522,594	(\$71,214)	\$40,760	(\$7,317)	\$251,156
GRAND TOTAL FUND BALANCE	\$2,840,404	\$3,831,549	\$2,250,647	\$3,055,784	\$4,168,316	\$7,086,784

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Two additional FTE positions proposed in FY 22-23.
 - (25) \$100,000 Operating account contingency per Board direction.
- (A) Proposed annual transfer from Designated Surcharges Fund for GSP Implementation tasks of Monitoring Well installation local cost share, GSP consultant (Dudek), DWR SGM Implementation Grant administration consultant fees, and rate counsel.

FCGMA FY 2022-23 BUDGET - DRAFT

	2020-21 Year-End Actuals	2021-22 Adopted Budget (rev. 6/23/2021)	2021-22 Projected Year- End (based on 03/31/22 AP9)	2022-23 Draft Budget	2023-24 Planning-Level Budget Projections	2024-25 Planning-Level Budget Projections
AGENCY FISCAL RESOURCES					2.50%	3.00%
PUMPING FEES - \$ Per Acre-Feet ^(Note 1)	\$17 / \$20	\$17/\$20/\$40	\$20 / \$40	\$20 / \$40	\$40	\$40
BEGINNING YEAR TOTAL FUND BALANCE	\$2,489,185	\$2,694,293	\$2,840,404	\$2,250,647	\$3,055,784	\$2,958,316
DESIGNATED ACCOUNTS						
BEGINNING GEMES BALANCE	\$146,365	(\$1,224,220)	(\$966,821)	(\$1,600,819)	(\$430,567)	\$1,095,185
SPECIAL COUNSEL ^(Note 2)	(\$1,435,145)	(\$1,368,000)	(\$1,900,000)	(\$2,048,500)	(\$783,000)	(\$429,000)
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SURCHARGE	\$636,007	\$750,000	\$1,050,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED SURCHARGES BALANCE	\$1,872,680	\$2,636,673	\$2,922,680	\$3,922,680	\$4,922,680	\$5,922,680
OPERATING RESERVES	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED RESERVE BALANCE	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
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FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

ANNUAL OPERATIONS

Administration and Fiscal Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Board Meeting Administration	- Regular and special Board meetings, including agendas, minutes, staff reports, presentations, participation, attendance, pre- and post-debriefing meetings - Contract estimate for County General Services Administration (GSA) fees for printing of Board packets and other materials, mail and shipping, Board room and AV fees, etc.	960	\$145,570	\$20,000
2. Agency Administration	- General administration task, clerical, and invoice processing - customer inquiries and data requests - staff and management planning meetings	1,583	\$187,544	\$0
3. Official Document Filings & Public Records Requests	- Process business record filings and certifications (i.e. 700 Forms, CEQA/NOEs, EIR/MND's per fiscal year, State water agency filings, Record Retention Policy and Schedule), PRA requests	611	\$67,501	\$0
4. Budget	- Preparation and adoption of Annual Work Plan, Budget and quarterly performance reports	116	\$18,582	\$0
5. Executive Officer and CSD-Fiscal Staff Services	- Executive Officer Participation - CSD-Fiscal Services: submit 13-Monthly AP FSRs (incl. AP/AR) to the Agency; provide AP/AR and Cash-Flow Management Services for the Agency; and Fiscal Reports for the Agency	Fixed Cost	\$223,500	\$0
6. Committee Meetings	- Executive, Fiscal, Operations, and advisory committee meetings coordination, support, documentation, progress reports	298	\$48,915	\$0
7. Biennial Audit Report	- Preparation of Scope of Work; Auditor Selection Process; Assist Auditor with Inquiries; QA/QC of Draft Audit Report - next audit FY 2022-23	20	\$3,207	\$10,000

Administration and Fiscal Services Subtotal **3,588** **\$694,818** **\$30,000**

Records Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Specialized Data Queries / Groundwater and Credit Transactions	Conduct specialized data queries and analyses - Irrigation Allowance Index - Routine Variance Requests - Credit Programs - (Storage, In-lieu, Conservation, Injection, Recharge) - Allocation Transfers - Extraction Data	472	\$61,242	\$0
2. FCGMA Online and Website O&M	- Web page revisions and programming revisions - Data management system maintenance, custom data queries, small-scale system enhancements, planning for new data management system (\$324,400 IT services) - Web Application Hosting & GIS Fee (\$14,280 annually)	470	\$58,132	\$338,680
3. SAES and Allocation Administration	TIER 1 - Routine SAES Processing - Prepare and mail SAES incl. data mgt system testing - Process and enter SAES, IAI Applications and payments into the database - Administration TIER 2 - Supervisor / Manager Follow-up - Follow-up regarding errors and omissions - Admin and Manager Reviews - Follow-up regarding incorrect or no payment	2,900	\$270,104	\$0
4. Well Registration	- Unregistered well follow-up and assist new well owners/operators with well registration, reporting and payment	500	\$66,167	\$0
5. Late/Non-Reporters (SAES) Compliance	- Follow-up with non-reporters - Assess Civil Penalties for late/non-filing and late/non-payment and send letters (by regular and certified mail return receipt) - Retroactive data entry (and billing) into FCGMA Online - Recommendation to EO for enforcement action - Process civil penalty waiver/reduction requests	1,496	\$160,477	\$0
6. Meter Calibration Program Maintenance	- Mail Flowmeter Calibration Notices - Process and upload test results (including failed flowmeter reports) and repair/replacement flowmeter information into FCGMA Online - Process and track flowmeter exemptions, and 5-year waiver requests	822	\$101,794	\$0

Records Services Subtotal **6,660** **\$717,915** **\$338,680**

FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

Technical Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Annual Reports Preparation	- Compile and analyze resource data for GSP and GMA Annual Reports - Prepare, review, finalize and publish	248	\$37,871	\$51,000
2. Data Collection, Studies and Investigations and Analysis	- Routine data analysis (i.e., GW conditions, pumping trends, etc.) - Perform QA/QC review of monitoring programs, propose improvements - Coordination of field investigations in support of tech studies - Tierra Rejada weather station maintenance	448	\$64,617	\$324
3. Groundwater and Well Project Reviews	- Review well permits for compliance with ordinances and resolutions - Review supply projects, including City of Camarillo North PV Desalter Project, Camrosa WD Conejo Creek Project, Oxnard GREAT & ASR program, Calleguas MWD ASR program - Conduct California Environmental Quality Act (CEQA) Initial Study - Project Reviews and technical comment letters - Well permit application technical review	342	\$52,387	\$0
4. Agency Flowmeter, Well Inspection Program, and AMI Operation	- Comprehensive program to verify flowmeter accuracy, well conditions and ongoing AMI operations - AMI data management	1,558	\$201,564	\$0
5. Grant Review & Application	- Review and evaluate grant opportunities, and prepare initial application and Board notification - Permitting - Contract administration	204	\$36,714	\$0
<i>Technical Services Subtotal</i>		2,800	\$393,153	\$51,324

Legal Services

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Advisory Services	- Advice to Board and staff on open government laws, conflict of interest rules, Agency regulatory authority, contracting issues and compliance with Sustainable Groundwater Management Act, California Environmental Quality Act and other laws applicable to Agency. - Board letter review and attendance at Board meetings. - Preparation of ordinances, resolutions, contracts and other legal documents. - Code enforcement.	0	\$0	\$177,000
2. Anticipated and Ongoing Litigation	- Represent Agency in legal proceedings in superior court. - Litigation related staff time.	444	\$75,099	\$142,500
3. Outside Counsel	- Special counsel fees related to ongoing and anticipated litigation			\$2,048,500
<i>Legal Services Subtotal</i>		444	\$75,099	\$2,368,000

Public Outreach

Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Participation in Integrated Regional Groundwater Issues & Stakeholder Meetings	Attend/participate in AWA Mtgs/events; BofD / City Council mtgs; Stakeholder mtgs (incl. wholesalers); WCVC/VCIRWP meetings; State/Regional Water agency workshops; and GW Forums and Committee Meetings.	92	\$18,775	\$3,700
2. Outreach, Website, Social Media	Routine administration and maintenance of Agency website and social media presence; produce Semi-Annual Newsletter; stakeholder outreach and engagement; public workshops; outreach materials. (\$50,000 est. for outside services)	352	\$40,502	\$50,000
<i>Public Outreach Subtotal</i>		444	\$59,278	\$53,700
<i>Subtotal Agency Annual Operations</i>		13,936	\$1,940,263	\$2,841,704

FCGMA FISCAL YEAR 2022-23 ANNUAL WORK PLAN - DRAFT

SPECIAL EXPENDITURES				
Task	Description	Labor Hours Estimate	Labor Cost Estimate	Contract Estimate
1. Groundwater Sustainability Plan Implementation	Implementation of GSP including monitoring well installation, project review and coordination, address data gaps, modeling analysis, etc. (Contract expense for Dudek.)	948	\$165,095	\$175,000
2. New Allocation Systems	Implementation of new allocation systems including variance process and Variance Review Committee (Consultant contract estimate for variance processing assistance).	636	\$100,556	\$150,000
3. New Data Management System	Prepare and administer RFP, enter contract to develop and implement new system. (Contract expense for consultant to complete Requirements Analysis project)	352	\$53,567	\$24,524
4. Water Market Development and Implementation	Continue implementation of Water Market pilot study and expansion to all of FCGMA	248	\$39,408	\$0
5. Oxnard Well Destruction	Destroy abandoned well in Oxnard. (Contract expense for drilling contractor).	48	\$8,017	\$64,756
6. DWR SGM Grant Administration	DWR SGM Grant administration (Consultant contract estimate)	248	\$46,537	\$75,000
<i>Subtotal Special Expenditures</i>		2,480	\$413,180	\$489,280
GRAND TOTAL: Annual Operations and Special Expenditures		16,416	\$2,353,443	\$3,330,984

FCGMA FY 2022-23 BUDGET - DRAFT / Balanced

	2020-21 Year-End Actuals	2021-22 Adopted Budget <i>(rev. 6/23/2021)</i>	2021-22 Projected Year- End <i>(based on 03/31/22 AP9)</i>	2022-23 <i>Draft Budget</i>	2023-24 Planning-Level Budget Projections	2024-25 Planning-Level Budget Projections
AGENCY FISCAL RESOURCES					2.50%	3.00%
PUMPING FEES - \$ Per Acre-Feet ^(Note 1)	\$17 / \$20	\$17/\$20/\$40	\$20 / \$40	\$20 / \$40	\$50	\$50
BEGINNING YEAR TOTAL FUND BALANCE	\$2,489,185	\$2,694,293	\$2,840,404	\$2,250,647	\$3,055,784	\$4,168,316
DESIGNATED ACCOUNTS						
BEGINNING GEMES BALANCE	\$146,365	(\$1,224,220)	(\$966,821)	(\$1,600,819)	(\$430,567)	\$1,095,185
SPECIAL COUNSEL ^(Note 2)	(\$1,435,145)	(\$1,368,000)	(\$1,900,000)	(\$2,048,500)	(\$783,000)	(\$429,000)
COUNTY COUNSEL ^(Note 3)	(\$121,467)	(\$121,250)	(\$146,250)	(\$142,500)	(\$80,000)	(\$40,000)
INTEREST EARNINGS ^(Note 4)		\$6,000	\$6,000	\$8,000	\$9,000	\$9,000
RESERVE FEE ^(Note 5)	\$443,426	\$2,379,752	\$1,406,252	\$3,353,252	\$2,379,752	\$2,379,752
DESIGNATED GEMES BALANCE	(\$966,821)	(\$327,718)	(\$1,600,819)	(\$430,567)	\$1,095,185	\$3,014,937
BEGINNING SURCHARGES BALANCE	\$1,236,673	\$1,886,673	\$1,872,680	\$2,922,680	\$2,445,591	\$2,080,448
SURCHARGE	\$636,007	\$750,000	\$1,050,000	\$1,000,000	\$1,000,000	\$1,000,000
TRANSFER FOR GSP IMPLEMENTATION ^(Note A)				(\$1,477,089)	(\$1,365,143)	(\$259,756)
DESIGNATED SURCHARGES BALANCE	\$1,872,680	\$2,636,673	\$2,922,680	\$2,445,591	\$2,080,448	\$2,820,692
OPERATING RESERVES	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
DESIGNATED RESERVE BALANCE	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
OPERATING ACCOUNTS						
BEGINNING BALANCE	\$106,147	\$1,031,839	\$934,545	(\$71,214)	\$40,760	(\$7,317)
REVENUE						
PUMP CHARGES ^(Note 6)	\$768,742	\$726,000	\$434,000	\$1,018,000	\$726,000	\$726,000
GROUNDWATER SUSTAINABILITY FEE ^(Note 7)	\$1,510,449	\$1,694,000	\$1,012,500	\$2,375,500	\$2,904,000	\$2,904,000
SGM PLANNING GRANT - ROUND 3 ^(Note 8)	\$854,600		\$0			
SGM IMPLEMENTATION GRANT - ROUND 1				\$644,450	\$644,450	\$1,288,900
TRANSFER FROM SURCHARGE GSP IMP ^(Note A)				\$1,477,089	\$1,365,143	\$259,756
WATER MARKET / AMI GRANT ^(Note 9)	\$11,713		\$93,870			
INTEREST EARNINGS ^(Note 4)	\$12,236	\$10,000	\$10,000	\$15,000	\$20,000	\$25,000
PENALTIES/INTEREST	\$96,859	\$60,000	\$70,000	\$60,000	\$60,000	\$60,000
MISCELLANEOUS REVENUES	\$995		\$0			
TOTAL OPERATING REVENUE	\$3,255,594	\$2,490,000	\$1,620,370	\$5,590,039	\$5,719,593	\$5,263,656
ANNUAL EXPENDITURES						
Board Member Insurance	\$3,753	\$4,000	\$3,796	\$4,000	\$4,100	\$4,223
AWA Dues / Symposium/Conference	\$1,917	\$1,000	\$2,000	\$2,000	\$2,050	\$2,112
LAFCO Funding ^(Note 10)	\$1,691	\$1,700	\$2,078	\$2,100	\$2,153	\$2,217
Office Equipment/Supplies/Printing	\$274	\$1,000	\$1,000	\$2,000	\$2,050	\$2,112
General Services Administration Charges ^(Note 11)	\$14,987	\$20,000	\$20,000	\$20,000	\$20,500	\$21,115
Legal ^(Note 12)	\$192,599	\$177,000	\$145,000	\$150,000	\$153,750	\$158,363
Biennial Audit			\$8,840	\$10,000	\$0	
Public Outreach & Notices	\$4,076	\$5,000	\$5,000	\$5,000	\$5,125	\$5,279
Computer Equipment, Software & Website	\$11,902	\$12,000	\$5,000	\$12,000	\$12,300	\$12,669
FCGMA Online Support/GIS ^(Note 13)	\$78,003	\$137,800	\$137,800	\$338,680	\$347,147	\$357,561
Et Weather Station Contract		\$316	\$316	\$324	\$332	\$342
GSP Annual Reports	\$41,680	\$60,000	\$50,820	\$51,000	\$52,275	\$53,843
Watershed Contributions / Match ^(Note 14)	\$1,100	\$3,700	\$3,700	\$3,700	\$3,793	\$3,906
Misc Expense / Misc Payment	\$2,237	\$3,000	\$1,000	\$3,000	\$3,075	\$3,167
SPECIAL EXPENDITURES						
New FCGMA Data Management System ^(Note 15)		\$100,000	\$39,677	\$24,524		
GSP Implementation ^(Note 16)	\$118,326	\$150,000	\$153,589	\$175,000	\$179,375	\$184,756
Monitoring Well Installation ^(Note 17)				\$1,755,218	\$1,755,218	\$877,609
Stakeholder Facilitation / Public Outreach ^(Note 18)	\$37,903	\$50,000	\$8,013	\$50,000		
AMI Implementation	\$26,321					
Oxnard Well Destruction ^(Note 19)		\$45,674		\$64,756		
Rate Counsel ^(Note 20)			\$59,000	\$116,321		
SGM Grant Administration ^(Note 21)				\$75,000	\$75,000	\$75,000
Consultant to Assist With Variances ^(Note 22)				\$150,000		
GSA File Digitization Project ^(Note 23)		\$40,000	\$30,000	\$10,000		
SERVICES AND SUPPLY SUB-TOTAL	\$536,769	\$812,190	\$676,628	\$3,024,622	\$2,618,242	\$1,764,274
Public Works Agency Charges ^(Note 24)	\$1,890,427	\$2,127,055	\$1,949,501	\$2,353,443	\$3,049,428	\$3,140,910
OPERATING EXPENSES SUB-TOTAL	\$2,427,196	\$2,939,245	\$2,626,129	\$5,378,065	\$5,667,669	\$4,905,184
CONTINGENCY ^(Note 25)	\$0	\$60,000	\$0	\$100,000	\$100,000	\$100,000
TOTAL OPERATING EXPENDITURES	\$2,427,196	\$2,999,245	\$2,626,129	\$5,478,065	\$5,767,669	\$5,005,184
ENDING OPERATING FUND BALANCE	\$934,545	\$522,594	(\$71,214)	\$40,760	(\$7,317)	\$251,156
GRAND TOTAL FUND BALANCE	\$2,840,404	\$3,831,549	\$2,250,647	\$3,055,784	\$4,168,316	\$7,086,784

Footnotes on following page.

FOOTNOTES:

- (1) FY 21-22 Pump Fees: = \$6.00 per Acre-Foot (AF), Groundwater Sustainability Fee of \$14.00 AF effective 7/1/20, and a Reserve Fee of \$20.00 effective 1/1/21 (revenue received 6 months in arrears).
 - (2) Special Counsel fees related to ongoing and anticipated litigation.
 - (3) County Counsel costs for ongoing and anticipated litigation.
 - (4) FY 22-23 YE Interest Earnings Apportionments projected to be received from the County Pooled Investment Fund approximately 0.58% quarterly interest rate.
 - (5) Reserve Fee of \$20.00 per AF to replenish GEMES Account per Resolution 2020-05 effective 1/1/2021. Second half FY 21-23 revenue pushed to FY 22-23.
 - (6) FY 22-23 projected pump charge revenue assuming 121,000 AFY extraction at \$6.00 per AF. Second half FY 21-23 revenue pushed to FY 22-23.
 - (7) FY 22-23 Projected groundwater sustainability fee revenues assuming 121,000 AFY extraction at \$14.00 per AF. Second half FY 21-23 revenue pushed to FY 22-23.
 - (8) DWR SGM Implementation Grant award of \$2,577,800 for FCGMA projects (remainder of \$15.2 million grants for subgrantee agencies not carried in budget)
 - (9) Funding as subgrantee to The Nature Conservancy's Natural Resources Conservation Service grant.
 - (10) FY 22-23 Payment to LAFCO Per Govt. Code Sect. 56381 (b) (1).
 - (11) County General Services Administration (GSA) fees for printing of Board packets and other materials, mail and shipping, Board room and AV fees, etc.
 - (12) County Counsel services for regular FCGMA legal services. Note that expenses for Special Rate Counsel included for FY 21-22.
 - (13) FY 22-23 Estimate of \$324,400 for IT services to support, maintain, and improve FCGMA Online Data Management System and \$14,280 Annual License Maintenance Agreement for website & GIS. Note that IT services significantly increased for FY 22-23.
 - (14) Includes contributions to Watershed Coalition of Ventura County (\$2,200) and Santa Clara Watershed Committee (\$1,500).
 - (15) FCGMA data management system requirements analysis and procurement project.
 - (16) GSP implementation consultant costs.
 - (17) Monitoring well installation in OPV basins. Majority funded by DWR SGM Implementation Grant.
 - (18) OPV Stakeholder Group facilitator through FY 21-22, public outreach projected expenses in FY 22-23.
 - (19) Projected cost to destroy Oxnard well, revised cost approved by Board 4/27/2022; pushed into FY 2022-23 budget).
 - (20) Rate counsel for planned replenishment fee. Total budget approved by Board 4/27/2022.
 - (21) Proposed budget for consultant to assist with DWR SGM Implementation Grant administration.
 - (22) Proposed budget for consultant to assess staff with processing of variances.
 - (23) Board authorized GSA file digitization project and transfer of \$40,000 from Contingency at 7/28/2021 meeting.
 - (24) Projected PWA charges to implement FY 2022-23 Annual Workplan. Includes Executive Officer and Fiscal allocation.
Two additional FTE positions proposed in FY 22-23.
 - (25) \$100,000 Operating account contingency per Board direction.
- (A) Proposed annual transfer from Designated Surcharges Fund for GSP Implementation tasks of Monitoring Well installation local cost share, GSP consultant (Dudek), DWR SGM Implementation Grant administration consultant fees, and rate counsel.